



PAN AFRICA CHRISTIAN UNIVERSITY

**END OF SEMESTER EXAMINATION FOR THE DEGREE OF
BACHELOR OF BUSINESS LEADERSHIP
BACHELORS OF COMMERCE
DIPLOMA IN ENTREPRENEURSHIP MANAGEMENT
JANUARY-APRIL 2017**

CAMPUS: ROYSAMBU

DEPARTMENT: BUSINESS

COURSE CODE: DENT0213 | BUE4113

COURSE TITLE: PROJECT PLANNING AND MANAGEMENT

EXAM DATE: WEDNESDAY 5th APRIL 2017

TIME: 5.30PM –8.30PM

INSTRUCTIONS

- This examination script consists of **six (6)** questions.
- Answer question **ONE** and ANY other **four** Questions.
- Read all questions carefully before attempting.
- Write your **student number** on the answer booklet provided

QUESTION 1-COMPULSORY

- (a) Project cycle has been cited as the basis for a successful project. Using a well labelled diagram, describe the Baum project Cycle **(10 Marks)**
- (b) Jared has overseen a project which is at the stage of being closed out. Explain **FOUR** ways that he may consider while closing out the project. **(8 Marks)**
- (c) Damaris began an IT project which later on failed. Discuss **FOUR** factors that led to the failure of the project. **(8 Marks)**
- (d) Jackton is in the process of preparing a project status report. Recommend to him any **THREE** areas that the report should include. **(6 Marks)**
- (e) Explain **FOUR** factors that are used to determine the success of a project. **(8 Marks)**

QUESTION 2

- (a) Charles is preparing a project status report for an IT project. With regard to this statement, explain **THREE** purposes of a Project Status Report. **(6 Marks)**
- (b) Moses encountered a number of risks when he was undertaking a road project. Discuss with relevant examples in each case, **THREE** types of project risks that he might have been faced with. **(9 Marks)**

QUESTION 3

- (a) Discuss **THREE** sources of project ideas that a project manager can use to come up with a project. **(6 Marks)**
- (b) Every project manager looks forward to a successful project. With illustrations in each case, explain any **THREE** characteristics of a successful project. **(9 Marks)**

QUESTION 4

- (a) Explain **FOUR** items that are part of a risk register. **(8 Marks)**
- (b) WXL Limited has a 4-year project whose initial cash outlay is Sh. 500,000. The project will generate the following cash flows:

Year	1	2	3	4
Cash flows (in Sh' 000)	120	160	200	150

Compute the payback period and the payback reciprocal in percentage. **(7 Marks)**

QUESTION 5

- (a) Highlight **FIVE** duties of a termination manager during the termination of a project. **(5 Marks)**
- (b) Explain with examples **FOUR** components of project documentation. **(10 Marks)**

QUESTION 6

- (a) Brenda, a project manager at Lintel Limited is planning to undertake a project appraisal for a project. Discuss **THREE** aspects that she should cover during the project appraisal process. **(6 Marks)**
- (b) XDL Limited has a four-year project which is expected to generate the following cash flows:

Year	1	2	3	4
Cash flows	60,000	40,000	30,000	50,000

The initial cash outlay of the project is Sh. 150,000. The cost of capital of the firm is 14%. Calculate the NPV of the project. **(9 Marks)**