



PAN AFRICA CHRISTIAN UNIVERSITY

MASTERS OF ARTS IN LEADERSHIP

END OF AUGUST INTER TERM 2017 EXAMINATION

CAMPUS: ROYSAMBU

DEPARTMENT: LEADERSHIP & GOVERNANCE

COURSE CODE: MAL504

COURSE TITLE: GOVERNANCE AND ETHICS

EXAM DATE: 1st SEPTEMBER 2017

TIME: 2:00PM-5:00PM

DURATION: 3 hours

INSTRUCTIONS

- Read all questions carefully.
- ANSWER Question ONE and one question from section B(20 Marks)

SECTION 1: (Compulsory)

QUESTION ONE

As a Governance and ethics Consultant, you have been approached by the Kenya Anti-corruption committee to give a talk on the basics of Ethics and governance. Basing your talk on the following terms, please show your audience their definitions and give an illustration or example of each one of them in relation to Ethics literature.

(10 marks)

- a) Governance
- b) Moral Values,
- c) Fraud
- d) Self-dealing
- e) Influence peddling

SECTION 2: (Answer ONLY ONE Question from this section)

QUESTION TWO

For the last three years, you have been the Chief Executive officer of your organization. The board has decided that the ethical framework of the organization needs some review. You have therefore been asked to present a brief to the board so that they have a glimpse of the issues they should address. Identify and explain the existing work-related ethical dilemmas and apply relevant ethical principles to address the dilemmas.

(10 marks).

QUESTION THREE

For quite some time now, the local residents association of your estate has been grappling with how to deal with a local youth group that is involved with the collection and disposal of waste from the estate. An in-depth analysis of the situation shows that the issues at hand revolve around ethical dilemma and ethical lapse. Giving relevant and concrete examples, distinguish these two terms. **(10 marks).**

QUESTION FOUR

You have been asked to induct the newly elected board of Directors of Usichezena Mimi Land buying company. You have suggested to them that in order to avoid frequent wrangles that have hit the company of late as a result of members accusing office bearers of malpractices, there is need for urgent measures especially in coming up with a code of conduct. Describe for them the need for and the use of code of ethics both at a personal and organizational level.

(10 Marks).

