



PAN AFRICAN CHRISTIAN UNIVERSITY
UNIVERSITY EXAMINATIONS 2025/2026

FIRST SEMESTER EXAMINATION FOR THE DEGREE OF
BACHELOR OF ARTS IN COMMUNITY DEVELOPMENT STUDIES
DSC 113: RESOURCE MOBILISATION (**ONLINE**)

Date: December

Time: 2 HOURS

Instructions

This paper consists of five questions.

Answer Question 1 and any other two questions

Question 1 carries 30 marks compulsory

Question 2-5 carry 15 marks each

SECTION A (COMPULSORY)

Question One. (30 Marks)

Case Study: "Grace Impact Foundation"

Grace Impact Foundation is a Christian community organisation working in rural East Africa. Over the past five years, it expanded rapidly through small donor contributions, volunteer support, and goodwill from local churches. Recently, the organisation has struggled with financial instability, irregular donor engagement, declining community trust, and internal disagreements about how resources should be prioritised. Although the organisation continues to attract interest from partners, it lacks structured systems for mobilisation, accountability, and long-term sustainability.

In reference to the above case study

- a) Analyse the key organisational conditions within Grace Impact Foundation that may be influencing its current resource mobilisation challenges. (10 marks)
- b) From the case, examine how relational dynamics between the organisation, the community, and partners might affect its ability to mobilise diverse resources. (10 marks)
- c) Evaluate how the Foundation's current situation reflects broader principles of stewardship and organisational sustainability within Christian resource mobilisation. (10 marks)

SECTION B (ANSWER ANY TWO QUESTIONS)

Question Two (15 Marks)

- a) Critically assess the effect of leadership orientation on the direction and outcomes of resource mobilisation within development or ministry organisations. (8 marks)
- b) Discuss how leadership accountability influences the long-term credibility and stability of an organisation's mobilisation efforts. (7 marks)

QUESTION THREE (15 Marks)

- a) Examine the role of community empowerment in shaping the foundations of sustainable resource mobilisation. (8 marks)
- b) Evaluate the consequences of limited or superficial community participation on mobilisation outcomes in Christian or secular organisations. (7 marks)

QUESTION FOUR (15 Marks)

- a) Analyse how institutional values influence donor perceptions and their willingness to maintain long-term engagement with an organisation. (8 marks)
- b) Discuss the implications of communication ethics on donor trust and organisational reputation in resource mobilisation. (7 marks)

Question Five (15 Marks)

- a) Construct a theoretical explanation of how internal organisational capacity affects the integration of financial, physical, human, and relational resources in mobilisation work. (8 marks)
- b) Provide a critical evaluation of how environmental, cultural, or socio-political contexts shape the possibilities and limitations of resource mobilisation in Christian community organisations. (7 marks)